# Choice

In Q2FY25, HCG's performance was aligned on the revenue front but above the earning front due to the low tax rate as subsidiaries turned into profit. HCG recorded the best-ever quarterly revenue which reached INR 5,535mn, with a growth of 13.7% YoY and 5.3% QoQ, driven by a significant volume increase across modalities. EBITDA grew by 20.8% YoY and 12.5% QoQ to INR 1,023mn, driven by strong performance in the Kolkata center. The margin was 18.5%, expanding by 110bps YoY and 118bps QoQ, driven by operational leverage. Adjusted PAT saw robust growth of 32.6% YoY and 48.9% QoQ to INR 180mn. The overall AOR stood at 65.6% compared to 65.8% in Q2FY24.

- Expansion plan: During the quarter, HCG successfully operationalized Ahmedabad's new 200 state-of-the-art comprehensive cancer care center. Currently developing 2 state-of-the-art hospitals in Bangalore's Whitefield and North Bangalore areas, totaling 125 beds. By the beginning of FY26, these facilities should be completely operational. In Qatar, an additional 60 beds are planned, with the possibility of growing to 100 beds in the future. With the goal of expanding in the current markets by operationalizing over 900 additional beds across the network within the next 3 years, including this year's addition, construction is scheduled to start this year and operations are anticipated to begin by early FY27. 360 of these beds are fully funded but not yet in use. The company's strategic acquisition of MG Hospital in Vizag is strengthening its presence in one of the most important cancer care markets. The aspiration is to grow faster than the industry growth and is also open to inorganic growth with over 80-100 beds, which should be EBITDA accretive from the beginning of the acquisition.
- Performance of Emerging Centers: Kolkata has performed exceptionally well, with a 66% increase in revenue. In addition to raising the margins, this expansion has also raised overall revenue, which has improved the consolidated margin by driving operating leverage and absorbing fixed costs. Although domestic business is still expanding, South Mumbai Center has witnessed difficulties in terms of the decline in international business due to geopolitical situations in key markets but is well set to break even in the year. The business is entering new domestic markets to offset the negative impact. The Borivali facility is also demonstrating strong potential in an attractive market.
- Outlook and Valuation: HCG's growth story is based on its continued approach to outperform the industry growth, improve the margin, focusing on the inorganic growth opportunities, South Mumbai center turning EBITDA positive by the end of FY25, and expansion in the Vizag(Top 10 GDP growing city in India). We expect Revenue/EBITDA/PAT to grow at a CAGR of 21%/30%/120.8% over FY24-27E. Factoring these rationales, we have introduced FY27E and valued the stock (based on 14x Sep-FY27E EV/EBITDA), to arrive at a target price of INR 547, with a BUY rating on the stock.

# **Quarterly performance**

Result Snapshot (Rs.mn)	Q2FY25	Q2FY24	YoY (%)	Q1FY25	QoQ (%)
Net Sales	5,535	4,869	13.7	5,256	5.3
Materials consumed	1,442	1,209	19.3	1,332	8.3
Gross Profit	4,093	3,661	11.8	3,924	4.3
Employee Expenses	853	772	10.5	852	0.1
Medical Consultancy Charges	1,179	1063	10.9	1121	5.2
Other Expenses	1,039	980	6.0	1,042	(0.3)
EBITDA	1,023	846	20.8	909	12.5
Depreciation	497	432	15.1	470	5.8
EBIT	525	414	26.8	439	19.7
Interest Cost	360	269	33.8	337	6.7
Other Income	111	34	227.4	88	26.3
Exceptional Items	-	-	NA	-	NA
PBT	277	179	54.4	190	45.7
Tax	70	71	(2.4)	54	30.0
RPAT	180	108	66.7	136	31.9
APAT	180	136	32.6	121	48.9
EPS (Rs)	1.3	1.0	32.6	0.9	48.9

Margin Analysis	Q2FY25	Q2FY24	YoY (bps)	Q1FY25	QoQ (bps)
Gross margin %	73.9	75.2	(124)	74.7	(71)
Employee Exp. % of Sales	15.4	15.8	(44)	16.2	(80)
Medical Consultancy % of Sales	21.3	21.8	(53)	21.3	(2)
Other Op. Exp % of Sales	18.8	21.8	(306)	21.3	(255)
EBITDA Margin (%)	18.5	17.4	110	17.3	118
Tax Rate (%)	25.2	39.8	-1464	28.2	(303)
APAT Margin (%)	3.2	2.8	46	2.3	95

Source: Company, CEBPL

	Nov 12, 2024
CMP (Rs)	466
Target Price (Rs)	547
Potential Upside (%)	17.4
*CMP as on 11 <sup>th</sup> Nov 2024	

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company mas	
BB Code	HCG IN EQUITY
ISIN	INE075I01017
Face Value (Rs.)	10
52 Week High (Rs.)	507
52 Week Low (Rs.)	310
Mkt Cap (Rs bn.)	64.8
Mkt Cap (\$ bn.)	0.77
Shares o/s (Mn.)/F.F(%)	139/29
Adj. TTM EPS (Rs)	3.8
FY25E EPS (Rs)	18.9

#### **Shareholding Pattern (%)**

	Sep-24	Jun-24	Mar-24
Promoters	71.23	71.26	71.28
FII's	4.30	3.95	6.74
DII's	11.64	10.89	8.52
Public	12.84	13.90	13.45

### Relative Performance (%)

YTD	3Y	2Y	1Y	
BSE HC	73.6	83.7	50.4	
HCG	76.9	59.7	24.2	

#### Year end March (INR bn)

Particular	FY24	FY25E	FY26E	FY27E
Revenue	19,121	22,758	27,456	33,865
Gross Profit	14,288	17,114	20,812	25,873
EBITDA	3,217	4,142	5,381	7,044
EBITDA (%)	16.8	18.2	19.6	20.8
EPS (INR)	1.8	6.6	11.0	18.9

#### **Rebased Price Performance**



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# **CEBPL Estimates vs Actual**

Particulars (Rs.mn)	Actual	CEBPL Est.	Deviation (%)
Revenue	5,535	5,603	-1.2
EBIDTA	1,023	986	3.7
EBIDTA Margin (%)	18.5	17.6	88bps
APAT	180	141	27.6

Source: Company, CEBPL

# **Changes in Estimates**

Income Statement		FY25E			FY26E		FY27E
(INR Mn.)	New	Old	Dev. (%)	New	Old	Dev. (%)	New
Net sales	22,758	22,117	2.90	27,456	26,195	4.81	33,865
EBITDA	4,142	3,870	7.02	5,381	4,741	13.50	7,044
EBITDA margin(%)	18.2	17.5	70bps	19.6	18.1	150bps	20.8
APAT	919	621	48.00	1,536	1,083	41.84	2,628
EPS	6.6	4.5	48.00	11.0	7.8	41.84	18.9

Source: Company, CEBPL

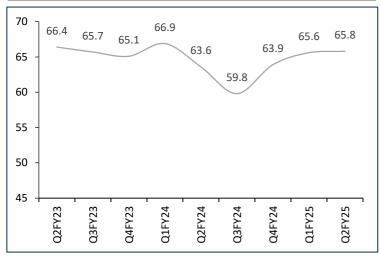
# **Valuation Methodology**

Particulars	Rs. Mn	Allotted Multiple (x)	Value (Rs. Mn)
EBITDA (Sep-FY27E)	6,213	14	86,977
Enterprise Value (A)			86,977
Less: Net Debt (Sep-FY27E) (B)			10,741
Implied Market Cap. (A+B)			76,236
Value per share (Rs.)			547

# **Management Call - Highlights**

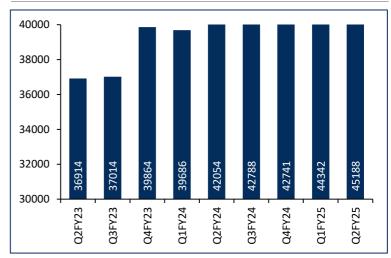
- Proforma revenue growth, including the Vizag acquisition, stands at 20%, with an EBITDA margin of 19%, driven by increased revenue and cost efficiency, leveraging operating efficiencies to boost overall performance.
- Digital initiatives have further streamlined operations and contributed positively to margin growth.
- The oncology segment has grown by 20% after adjusting for last year's temporary closure at MSR Bangalore.
- Revenue growth across all markets has diversified HCG's revenue base, reducing concentration risks and solidifying market leadership in 16 of its 18 locations.
- The domestic business has delivered strong growth, compensating for a 17% decline in international revenue due to geopolitical challenges in markets such as Bangladesh, with expectations for normalization by Q4 of the current fiscal year.
- Expansion through strategic acquisitions continues, with recent additions in Indore and Vizag, contributing to an anticipated 200-300 basis points of growth.
- Focus remains on downfield expansions in Bangalore, Ahmedabad, and Qatar, enhancing network reach and local market penetration.
- With increasing internet usage and evolving consumer behavior, HCG aims to expand its pan-India presence through a blend of physical centers and digital initiatives, raising awareness and access to care.
- Digital initiatives have substantially increased the patient funnel, growing digital channel revenue to 14% of overall revenue in Q2 FY24, compared to 4% in Q2 FY23, with a target of 25% revenue contribution from digital platforms over the next 3-5 years.
- Emerging centers are a focus for revenue growth, with MG Hospital in Vizag progressing as planned, strengthening HCG's regional presence.
- Planned capital expenditure for FY25 is set at INR 250-300 crore, with INR 150 crore already spent by H1 FY25.
- LINAC machine utilization rates have improved to 70%, with additional machines being installed to enhance capacity.
- Triesta and Cyclotron businesses will be separated for independent growth, creating expansion opportunities beyond HCG's core oncology focus.
- Efforts are underway to transition to an outpatient-driven care model as average lengths of stay for oncology treatments fall below two days.
- Focused efforts to reduce digital lead acquisition costs to 1-1.5%, significantly lower than the 6-7% incurred through traditional B2B channels.

#### Total AOR (%)



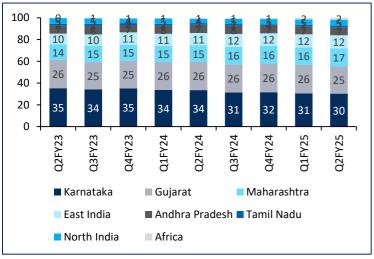
Source: Company, CEBPL

### ARPOB (INR)



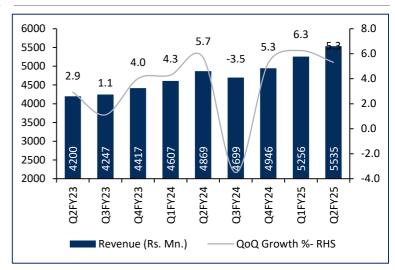
Source: Company, CEBPL

#### Cluster wise- Revenue break-up (%)



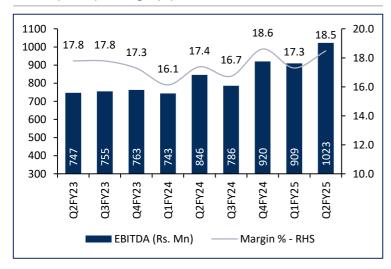
Source: Company, CEBPL

### Revenue (Rs. Mn.) & QoQ Growth (%)



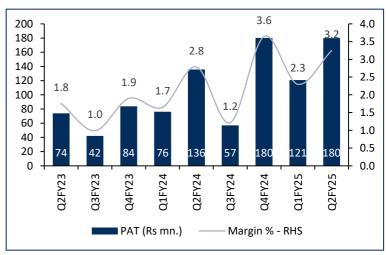
Source: Company, CEBPL

#### EBITDA (Rs mn) & Margin (%)

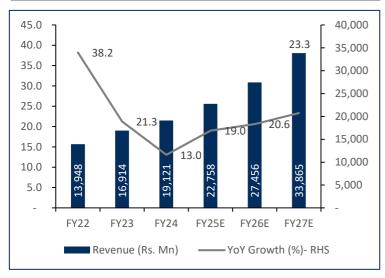


Source: Company, CEBPL

# PAT (Rs mn) & Margin (%)

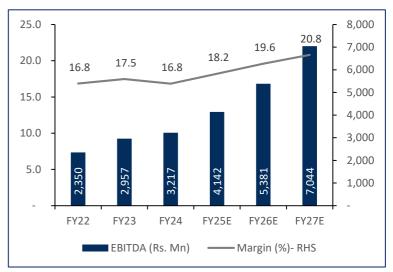


#### Revenue (Rs mn) & YoY growth (%)



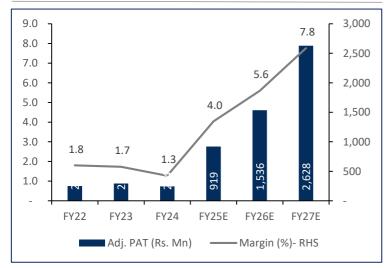
Source: Company, CEBPL

# EBITDA (Rs mn) & Margin (%)



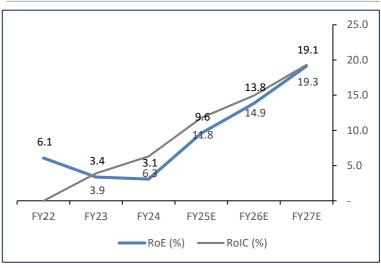
Source: Company, CEBPL

# Adj. PAT (Rs mn) & Margin (%)



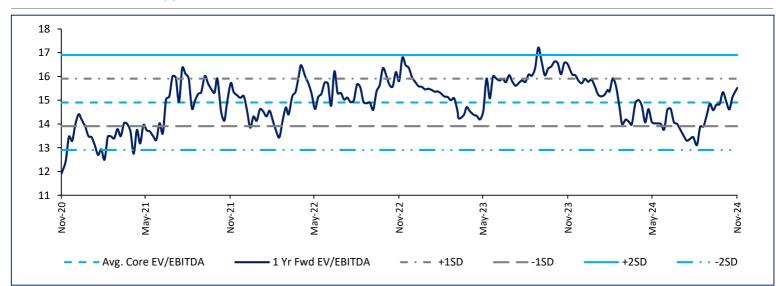
Source: Company, CEBPL

### **RoE (%) & RoIC (%)**



Source: Company, CEBPL

#### 1 Year Forward EV/EBITDA (x) band



# Income statement (Consolidated in INR Mn.)

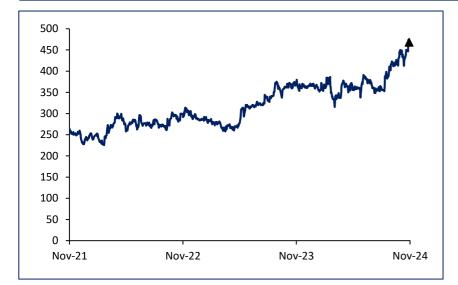
Particular	FY22	FY23	FY24	FY25E	FY26E	FY27E
Revenue	13,948	16,914	19,121	22,758	27,456	33,865
Gross profit	10,399	12,673	14,288	17,114	20,812	25,873
EBITDA	2,350	2,957	3,217	4,142	5,381	7,044
Depreciation	1,583	1,635	1,744	1,879	2,082	2,292
EBIT	767	1,322	1,473	2,263	3,299	4,752
Interest expense	978	1,035	1,087	1,237	1,349	1,349
Other Income	157	162	169	341	275	339
EO Items	946	-	39	-	-	-
Profit from Associate	(14)	(0)	4	4	4	4
Minority Interest	148	117	(68)	(68)	(68)	(68)
Reported PAT	537	293	266	919	1,536	2,628
Adjusted PAT	251	293	244	919	1,536	2,628
EPS	1.8	2.1	1.8	6.6	11.0	18.9
NOPAT	340	519	823	1,629	2,375	3,421

# Balance sheet (Consolidated in INR Mn.)

Particular	FY22	FY23	FY24	FY25E	FY26E	FY27E
Net worth	8,703	8,605	8,258	9,177	10,713	13,341
Minority Interest	134	89	393	393	393	393
Deferred tax	(47)	71	(10)	(10)	(10)	(10)
Total debt	9,147	9,012	12,744	14,744	15,244	14,744
Other liabilities & provisions	360	491	485	485	485	485
Total Net Worth & liabilities	18,297	18,268	21,870	24,789	26,825	28,953
Net Fixed Assets	15,502	15,559	17,615	16,273	17,190	17,898
Capital Work in progress	217	182	832	832	832	832
Goodwill	1,813	1,812	2,229	2,229	2,229	2,229
Investments & Others	1,394	1,564	1,759	2,280	2,533	3,252
Cash & bank balance	1,975	1,966	3,031	3,888	4,096	4,410
Loans & Advances & other assets	574	429	401	401	402	402
Net Current Assets	1,185	964	1,664	3,174	4,040	4,742
Total Assets	18,297	18,268	21,870	24,789	26,825	28,953
Net Debt	7,172	7,046	9,713	10,856	11,148	10,333

Cash Flows (INR Mn.)	FY22	FY23	FY2	.4	FY25E	FY26E	FY27E
CFO	2,201	2,515	2,84	ŀ5	3,087	3,699	5,062
Capex	(704)	(1,816)	(4,64	4) (	3,138)	(3,203)	(3,669)
FCF	1,497	699	(1,79	9)	(51)	497	1,393
CFI	1,246	(1,330)	(2,25	3) (	3,288)	(3,253)	(3,719)
CFF	(1,549)	(1,401)	(64)	0)	763	(849)	(1,849)
Ratio Analysis		FY22	FY23	FY24	FY25E	FY26E	FY27E
Growth Ratios							
Revenue (%)		38.2	21.3	13.0	19.0	20.6	23.3
EBITDA (%)		92.1	25.8	8.8	28.8	29.9	30.9
PAT (%)		(133.5)	16.7	(16.8)	276.3	67.1	71.1
Margin ratios							
EBITDA margins (%)		16.8	17.5	16.8	18.2	19.6	20.8
PAT Margins (%)		1.8	1.7	1.3	4.0	5.6	7.8
Performance ratios							
OCF/EBITDA (X)		0.9	0.9	0.9	0.7	0.7	0.7
OCF/IC (%)		15.0	17.7	17.1	0.2	0.2	0.3
RoE %		2.9	3.4	3.0	9.6	13.8	19.1
ROCE %		4.3	7.5	6.9	9.5	12.7	16.9
RoIC(Post tax) %		(1.0)	3.5	5.8	11.8	14.9	19.3
ROIC(Pre tax) %		(1.0)	9.0	10.3	16.4	20.8	26.8
Turnover Ratio (Days)							
Inventory		8	8	8	8	8	8
Debtors		57	55	56	60	64	64
Payables		51	50	54	52	50	50
Cash Conversion Cycle		14	13	11	16	22	22
Financial Stability ratios							
Net debt to Equity (x)		0.8	0.8	1.2	1.2	1.0	0.8
Net debt to EBITDA (x)		3.1	2.4	3.0	2.6	2.1	1.5
Interest Coverage (x)		0.8	1.3	1.4	1.8	2.4	3.5
Valuation metrics							
Fully diluted shares (mn)		139	139	139	139	139	139
Price (Rs)		466	466	466	466	466	466
Market Cap(Rs. Mn)		64,800	64,849	64,930	64,930	64,930	64,930
PE(x)		258	221	266	71	42	25
EV (Rs.mn)		71,838	71,806	74,250	75,393	75,685	74,870
EV/EBITDA (x)		31	24	23	18	14	11
Book value (Rs/share)		63	62	59	66	77	96
Price to BV (x)		7.4	7.5	7.9	7.1	6.1	4.9
EV/OCF (x)		33	29	26	24	20	15

#### Historical recommendations and target price: HealthCare Global



#### HealthCare Global

1.	21-03-2023	OUTPERFORM,	Target Price Rs.317
2.	26-05-2023	NEUTRAL,	Target Price Rs.306
2.	14-08-2023	NEUTRAL,	Target Price Rs.344
3.	12-11-2023	NEUTRAL,	Target Price Rs.392
4.	11-02-2024	NEUTRAL,	Target Price Rs.384
5.	31-05-2024	REDUCE,	Target Price Rs.376
6.	09-08-2024	REDUCE,	Target Price Rs.370
7.	12-11-2024	BUY,	Target Price Rs.547

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BUY The security is expected to generate greater than or = 15% over the next 24 months

**HOLD** The security expected to show upside or downside returns by 14% to -5% overhead 24 months

SELL The security expected to show Below -5% next 24 months

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