

13 September 2024

India | Equity Research | Company Update

3M India

Diversified

FY24 annual report takeaways: Strong investments in new product development

Following a review of 3M India's FY24 annual report, our conviction on the company's performance and potential remains strong. We note: (1) A marked rise in new product development. Also, with 3M's customer industries (automotive/infrastructure etc.) growing at a healthy rate, the company too has stepped-up innovation. (2) The Chairman and Managing Director's letter focuses on investments in infrastructure and the evolving automotive landscape – summarily 3M is likely to be a net beneficiary. (3) Working capital days (WCD) is steadily shrinking – reduced to 22 in FY24, from 63 in FY20 (FY23: 33 days). Accordingly, FCF generation is stronger. (4) While EBITDA margin expansion is healthy, it is near FY11–24's peak levels. Our optimism on 3M India is bolstered by its established competitive edge and long-term growth potential. With the stock price correcting ~15% over the past three months, we upgrade our rating to BUY, from Add. We value the stock at a DCF-based unchanged TP of INR 41,960 (implying 62x FY26E EPS).

Letter from Chairman and Managing Director – highlights

We note senior management drawing attention to various macro indicators such as: (1) India's commitment to carbon neutrality is likely to create growth opportunities for 3M India; (2) investments to the tune of 3% of India's GDP in infrastructure, which augurs well for many segments of 3M; and (3) growing acceptance of SUVs/EVs allows 3M to offer various differentiated products and solutions to its customers.

WCD at its lowest between FY11-24, leading to strong FCF

While profit margins have expanded and capex requirements are still low, we believe the steady reduction in WCD has led to an expansion in FCF. WCD has shrunk from 63 in FY20 to 22 in FY24 (33 in FY23). We note, the company's WCD is at its lowest level in the past 14 years; we do not model any further reduction in the figure between FY25–26E.

EBITDA margin at its peak levels between FY11-24

3M India's EBITDA margin has reached near its peak level in FY24. While a correction in commodity prices offers tailwinds for margin expansion in FY25, we believe there is limited potential for margin expansion in the medium term.

Increase in royalty and corporate management fees

The company has increased its royalty and corporate management fees from 4.7% in FY23 to 5% in FY24. However, we note it is still lower than 6.2% in FY19. The royalty and corporate management fees have steadily expanded from 3.7% of net sales in FY11 to 5% in FY24.

Financial Summary

Y/E March (INR mn)	FY23A	FY24A	FY25E	FY26E
Net Revenue	39,594	41,894	44,297	50,661
EBITDA	6,043	7,591	8,531	9,799
EBITDA Margin (%)	15.3	18.1	19.3	19.3
Net Profit	4,510	5,834	6,670	7,666
EPS (INR)	400.4	517.9	592.1	680.5
EPS % Chg YoY	65.8	29.4	14.3	14.9
P/E (x)	87.7	67.8	59.3	51.6
EV/EBITDA (x)	63.9	50.1	44.8	38.5
RoCE (%)	20.3	26.8	27.8	29.1
RoE (%)	23.4	30.4	31.8	33.1

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Market Data

Market Cap (INR)	396bn
Market Cap (USD)	4,711mn
Bloomberg Code	3M IN
Reuters Code	TMIN.BO
52-week Range (INR)	41,000 /28,046
Free Float (%)	25.0
ADTV-3M (mn) (USD)	3.4

Price Performance (%)	3m	6m	12m
Absolute	(1.8)	15.4	12.2
Relative to Sensex	(10.1)	2.8	(11.2)

Previous Reports

07-08-2024: <u>Q1FY25 results review</u> 29-05-2024: <u>Q4FY24 results review</u>



New product launches

3M has executed multiple new product launches in FY24. As most of the company's customer industries such as automotive, infrastructure and healthcare are in growth mode, 3M has also offered multiple differentiated products and solutions. The number of launches in FY24 were relatively higher than product launches in earlier years.

Valuation and risks

We model 3M India to report revenue and PAT CAGRs of 10% and 14.6%, respectively, over FY24–26E and RoE >30% over the same timeframe. We value the stock as per the DCF methodology and arrive at a TP of INR 41,960 (implied P/E of 62x FY26E).

Key risks: Steep increase in competitive pressure; and commodity inflation.



FY24 annual report highlights

Strong EVA creation: The company has continued to generate compelling EVA. It furnished a commendable RoE of 30.9% in FY24. 3M India also generated healthy FCF with limited investments in working capital and capex. We model the strong FCF to result in steady dividend payout.

Exhibit 1: Strong EVA creation

Particulars	CY08 1	5MFY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
RoE (%) [A]	18.3	24.0	20.5	11.4	8.4	6.4	14.6	21.8	21.7	29.4	29.9	20.3	8.8	13.6	23.8	30.9
Cost of Equity (%) [B]	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0
Networth (INR mn) [C]	3,426	4,323	5,330	5,998	6,474	6,865	7,981	9,797	12,186	10,478	14,021	17,285	18,795	21,507	16,502	21,191
EVA generated (INR mn) [(A-B) x C]	249	560	505	26	(170)	(313)	287	1,062	1,302	1,928	2,648	1,611	(406)	551	2,105	4,214
FCF (INR mn)	(435)	531	(670)	(533)	(867)	590	1,696	2,601	3,747	593	(3,009)	2,231	2,819	2,654	4,254	6,817

Source: Company data, I-Sec Research

Highlights from Chairman's letter

- India's commitment to carbon neutrality is spurring adoption of several new technologies. This shall provide new growth drivers for the company in the future.
- 3M India will continue to be an exclusive licensed manufacturer, reseller as well as
 distributor for Solventum (Spin-off entity of 3M USA, which focusses on the
 healthcare business).
- India's growth is driven by substantial investments in emerging sectors and sustained government initiatives. There are benefits due to digitisation and enhanced physical connectivity. As India is expected to maintain positive economic momentum, 3M India is likely to be a beneficiary.

Highlights from Managing Director's letter

- Automotive landscape is changing with rising adoption of SUVs along with higher focus on EV adoption. The company is poised to take advantage of the emerging trends with several solutions.
- Government's allocation of over 3% of GDP to infrastructure is well recognised.
 Investments in roads, railways, metros and airports offer growth opportunities to 3M India.
- The company has commenced a new robotics lab in Bengaluru.
- The company has introduced consumer products catering to customers across sub-segments. It has introduced products in cleaning, mounting and stationery segments. This has led to growth across all products and channels during FY24.

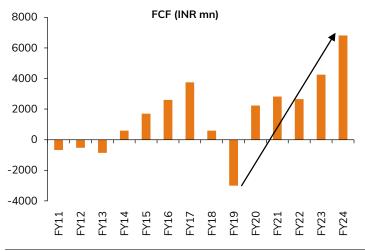
Reduction in WCD, stronger FCF generation: While there is an increase in profit margins and the capex requirements are still low, we believe the steady reduction in WCD has led to expansion of FCF. WCD has declined from 63 in FY20 to 22 in FY24 (33 in FY23). We note, the company's WCD is at its lowest level in the past 14 years; we do not model any further reduction in WCD in FY25–26E.



Exhibit 2: Reduction in working capital days...



Exhibit 3: ... leading to strong FCF generation

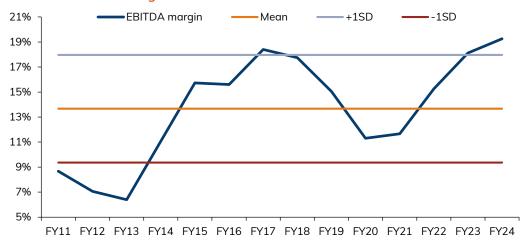


Source: Company data, I-Sec research

Source: Company data, I-Sec research

EBITDA margin near peak: EBITDA margin of 3M India has reached near its peak levels in FY24. While a correction in commodity prices offer tailwinds for margin expansion in FY25, we believe there is limited potential for margin expansion in the medium term.

Exhibit 4: EBITDA margin above Mean+1 SD



Source: Company data, I-Sec Research

New product launches: 3M has executed multiple new product launches in FY24. As most of the customer industries – automotive, infrastructure and healthcare – are in growth mode, 3M has also offered multiple differentiated products and solutions. We note the number of launches in FY24 was relatively higher than that in earlier years.



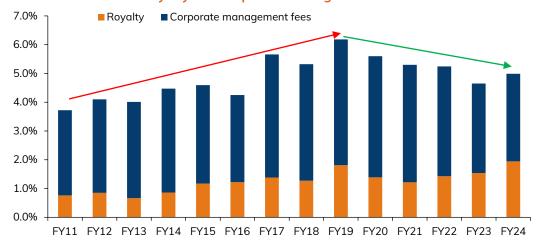
Exhibit 5: New product launches

Year	Segment	New product launch	Usage/Comment
FY20	Automotive	3M ScotchKote Solar heat reflective coating	Coatings to reduce the impact of heat in trains
	Automotive	3M Aircraft Exterior & Graphic films	Aircraft and graphic films
	Safety	3M Endothermic mats	Mats to reduce the threat of fire
	Safety	3M Anti-pollution respirators	Face mask to reduce impact of pollution
FY21	Safety	3M Anti-microbial smoggy	germ reduction, decreases formaldehyde molecules in cabin air
	Automotive	3M CR all weather elements & 3M Starmark tape	Road safety applications
	Consumer	Scotch Brite Disinfectant Wipes, premium kitchen brushes	Home care solutions
FY22	Healthcare	3M 9513 respirator KN95	Face mask with better design of respirator and filtration technology
	Safety	3M™ Performance Paint Spray Gun	– Dubbed the lightest spray gun in the world
	Safety	3M™ Ceramic Coating	long lasting gloss and hydrophobicity to car surfaces
FY23	Automotive	3M Paint application cups and protection spray guns	Helps in reduction of wastage, minimising environment impact and improves precision
	Automotive	3M paint application systems	Efficient paint transfer and 70% lower requirement of solvent to clean gun
	Consumer	3M Scotch Double sided Foam Tape	Double sided tapes to customise home décor
FY24	Automotive	Muphony multi-layered acoustic insulation system	Noise control solutions
	Automotive	3M Premium liquid wax	Protect car paint from harsh effects of environmental exposure
	Automotive	3M Clean sanding system	Multiple benefits in shop floor
	Infrastructure	3M Vinyl Graphics	Quick install films to reduce downtime and lightweight covering
	Infrastructure	3M structural Acrylic adhesive	Assembly alignment and eliminate rejections
	Infrastructure	3M screen printable pressure sensitive adhesive SP7202	Direct printing of shapes eliminating the need for die cutting and reducing waste
	Infrastructure	3M PELTOR WS Litecom	Effective and efficient communication while ensuring hearing protection
	Consumer	3M Scotch Double sided Foam Tape	Capability to lift weight up to 4.5kg

Source: Company data, I-Sec Research

Increase in royalty and corporate management fees: The company has increased its royalty and corporate management fees from 4.7% in FY23 to 5% in FY24. However, we note, this is still lower than 6.2% in FY19. The royalty and corporate management fees have steadily expanded from 3.7% of net sales in FY11 to 5% in FY24.

Exhibit 6: Increase in royalty and corporate management fees

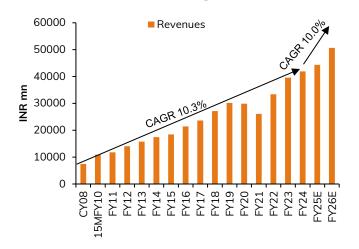


Source: Company data, I-Sec Research



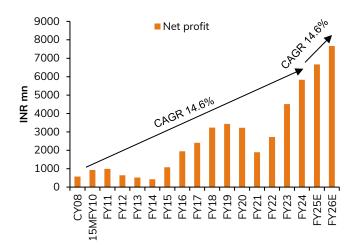
Key charts - annual

Exhibit 7: Revenue and revenue growth



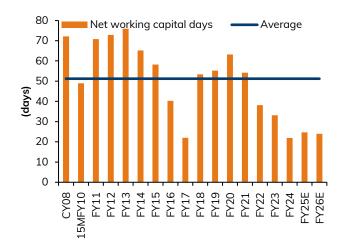
Source: Company data, I-Sec research

Exhibit 9: PAT and PAT growth



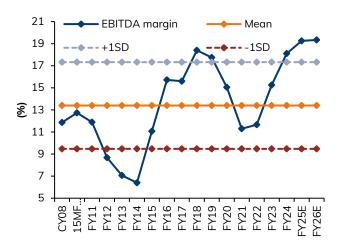
Source: Company data, I-Sec research

Exhibit 11: Net working capital days



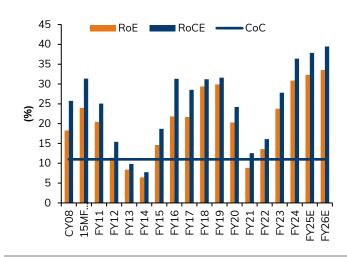
Source: Company data, I-Sec research

Exhibit 8: EBITDA margin



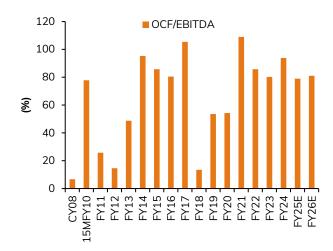
Source: Company data, I-Sec research

Exhibit 10: RoE and RoCE



Source: Company data, I-Sec research; CoC: Cost of capital

Exhibit 12: OCF/ EBITDA



Source: Company data, I-Sec research



Valuation and risks

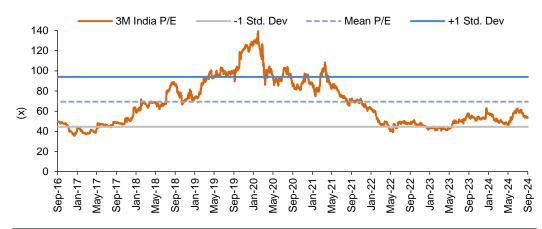
We model 3M India to report revenue and PAT CAGRs of 10% and 14.6% over FY24–26E and RoE of >30% during the same time frame. At our DCF-based unchanged target price of INR 41,960, implied P/E works out to 62x FY26E EPS. We upgrade the stock to **BUY**, from Add.

Exhibit 13: DCF-based valuation

Particulars	
Cost of Equity (%)	11.0%
Terminal growth rate (%)	5.0%
Discounted interim cash flows (INR mn)	1,79,576
Discounted terminal value (INR mn)	2,93,104
Total equity value (INR mn)	4,72,681
Value per share (INR)	41,960

Source: Company data

Exhibit 14: Mean PE (x) and standard deviations



Source: I-Sec research, Bloomberg

Risks

Sharp increase in input prices and competitive pressures

Major increase in input prices and/or increase in competitive pressures may result in downside to our estimates.

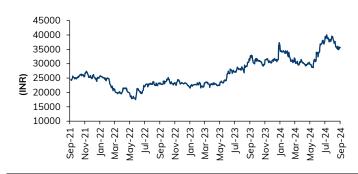
Delays in launch of new products

Any delays in launch of new products may result in lower earnings than estimated.

Exhibit 15: Shareholding pattern

%	Dec'23	Mar'24	Jun'24
Promoters	75.0	75.0	75.0
Institutional investors	12.1	12.0	12.1
MFs and others	7.4	7.2	7.2
Fls/Banks	0.9	0.9	1.0
FIIs	3.8	3.9	3.9
Others	12.9	13.0	12.9

Exhibit 16: Price chart



Source: Bloomberg Source: Bloomberg



Financial Summary

Exhibit 17: Profit & Loss

(INR mn, year ending March)

	FY23A	FY24A	FY25E	FY26E
Net Sales	39,594	41,894	44,297	50,661
Operating Expenses	33,551	34,303	35,766	40,862
EBITDA	6,043	7,591	8,531	9,799
EBITDA Margin (%)	15.3	18.1	19.3	19.3
Depreciation & Amortization	577	529	548	615
EBIT	5,466	7,061	7,983	9,184
Interest expenditure	73	32	29	29
Other Non-operating Income	681	783	999	1,135
Recurring PBT	6,074	7,812	8,953	10,290
Profit / (Loss) from Associates	-	-	-	-
Less: Taxes	1,564	1,978	2,283	2,624
PAT	4,510	5,834	6,670	7,666
Less: Minority Interest	-	-	-	-
Extraordinaries (Net)	4	(13)	-	-
Net Income (Reported) Net Income (Adjusted)	4,514 4,510	5,821 5,834	6,670 6,670	7,666 7,666

Source Company data, I-Sec research

Exhibit 18: Balance sheet

(INR mn, year ending March)

, ,				
	FY23A	FY24A	FY25E	FY26E
Total Current Assets	21,274	26,685	23,916	20,734
of which cash & cash eqv.	8,007	13,578	9,849	4,739
Total Current Liabilities &	9,672	10,595	11,074	12,665
Provisions	3,072	10,555	11,074	12,003
Net Current Assets	11,603	16,090	12,841	8,069
Investments	2,263	2,072	4,072	14,072
Net Fixed Assets	3,088	3,325	3,649	3,834
ROU Assets	-	-	-	-
Capital Work-in-Progress	246	123	-	-
Total Intangible Assets	-	-	-	-
Other assets	-	-	-	-
Deferred Tax Assets	-	-	-	-
Total Assets	17,200	21,609	20,562	25,975
Liabilities				
Borrowings	698	418	418	418
Deferred Tax Liability	(273)	(278)	(278)	(278)
provisions	-	-	-	-
other Liabilities	-	-	-	-
Equity Share Capital	113	113	113	113
Reserves & Surplus	16,662	21,356	20,309	25,722
Total Net Worth	16,775	21,469	20,422	25,835
Minority Interest	-	-	-	-
Total Liabilities	17,200	21,609	20,562	25,975

Source Company data, I-Sec research

Exhibit 19: Quarterly trend

(INR mn, year ending March)

	Sep-23	Dec-23	Mar-24	Jun-24
Net Sales	10,395	10,056	10,945	10,466
% growth (YoY)	6.4	1.3	4.6	(0.3)
EBITDA	1,921	1,786	2,144	2,055
Margin %	18.5	17.8	19.6	19.6
Other Income	174	165	302	218
Extraordinaries	1	(25)	10	(3)
Adjusted Net Profit	1,461	1,352	1,729	1,571

Source Company data, I-Sec research

Exhibit 20: Cashflow statement

(INR mn, year ending March)

	FY23A	FY24A	FY25E	FY26E
Operating Cashflow	4,851	7,123	6,737	7,943
Working Capital Changes	67	813	(481)	(338)
Capital Commitments	(602)	(314)	(750)	(800)
Free Cashflow	4,248	6,809	5,987	7,143
Other investing cashflow	6	(3,072)	(2,000)	(10,000)
Cashflow from Investing Activities	(596)	(3,386)	(2,750)	(10,800)
Issue of Share Capital	-	-	-	-
Interest Cost	-	-	-	-
Inc (Dec) in Borrowings	-	(149)	-	-
Dividend paid	(9,551)	(1,127)	(7,717)	(2,253)
Others	-	-	-	-
Cash flow from Financing Activities	(9,551)	(1,276)	(7,717)	(2,253)
Chg. in Cash & Bank balance	(5,297)	2,461	(3,729)	(5,110)
Closing cash & balance	7,982	10,443	9,849	4,739

Source Company data, I-Sec research

Exhibit 21: Key ratios

(Year ending March)

	FY23A	FY24A	FY25E	FY26E
Per Share Data (INR)				
Reported EPS	400.4	517.9	592.1	680.5
Adjusted EPS (Diluted)	400.4	517.9	592.1	680.5
Cash EPS	451.6	564.9	640.7	735.1
Dividend per share (DPS)	847.8	100.0	685.0	200.0
Book Value per share (BV)	1,489.1	1,905.8	1,812.9	2,293.3
Dividend Payout (%)	211.8	19.3	115.7	29.4
Growth (%)				
Net Sales	18.7	5.8	5.7	14.4
EBITDA	55.2	25.6	12.4	14.9
EPS (INR)	65.8	29.4	14.3	14.9
Valuation Ratios (x)				
P/E	87.7	67.8	59.3	51.6
P/CEPS	77.8	62.2	54.8	47.8
P/BV	23.6	18.4	19.4	15.3
EV / EBITDA	63.9	50.1	44.8	38.5
P / Sales	10.0	9.4	8.9	7.8
Dividend Yield (%)	2.4	0.3	2.0	0.6
Operating Ratios				
Gross Profit Margins (%)	37.9	40.2	43.6	43.8
EBITDA Margins (%)	15.3	18.1	19.3	19.3
Effective Tax Rate (%)	25.8	25.3	25.5	25.5
Net Profit Margins (%)	11.4	13.9	15.1	15.1
NWC / Total Assets (%)	20.9	11.6	14.6	12.8
Net Debt / Equity (x)	(0.6)	(0.7)	(0.7)	(0.7)
Net Debt / EBITDA (x)	(1.6)	(2.0)	(1.6)	(1.9)
Profitability Ratios				
RoCE (%)	20.3	26.8	27.8	29.1
RoE (%)	23.4	30.4	31.8	33.1
RoIC (%)	56.7	78.5	90.4	95.3
Fixed Asset Turnover (x)	7.0	6.8	6.5	6.6
Inventory Turnover Days	61	48	49	51
Receivables Days	64	63	64	66
Payables Days	91	88	86	90
Source Company data, I-Sec resea	arch			



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