INSTITUTI NAL

Greenlam Industries

Entry into new segments to fuel growth

We hosted Greenalm Industries management for non-deal roadshow in Mumbai. Industry demand continues to stay sub-par; its revival will take time. Laminate input costs are expected to remain stable, so management is confident of maintaining a 15-16% EBITDA margin in this segment. The ply segment is ramping up and is expected to break even in H2FY25. Management expects a low EBITDA margin for the ply segment in FY25 and targets a 10-12% margin in FY27 at optimal utilisation. The greenfield particle board (292K CBM) is expected to be commissioned by Q3FY25, costing INR 8.75bn. Management expects to ramp up this plant fully in FY28 (the fourth year of commissioning). It expects 20-25% EBITDA margin at optimum utilisation. The performance of other segments like veneer, floor and door is expected to improve further. The company believes the announced capex can generate INR 40-42bn in revenue (1.5x FY24 revenue). We expect the company to grow in low double digits in the laminates segment (11% revenue CAGR during FY24-27E) and outperform industry growth. We also expect it to deliver strong margins in this segment. The ramp-up of newer businesses (ply and particle board) should drive consolidated revenue CAGR of 19% during FY24-27E. We estimate EBITDA/APAT CAGRs of 25/28% during the same time. We like Greenlam for its leadership positioning in laminates. However, we are cautious of plant ramp-up in the new ply and particle board segments (large capacities added in a short time). We expect net debt/EBITDA to gradually reduce from an elevated level of 3.2x in FY24 to a comfortable level of 1.5x in FY27E, owing to lower Capex and ramp-up of plants in new segments. We maintain our ADD rating on Greenlam, with a revised TP of INR 625/sh (33x Sep-26E EPS vs Mar-26E EPS earlier).

Laminate segment outlook remains healthy: Indian real estate demand has been strong for the last 2-3 years. Once these buildings reach the possession stage, demand for the company's wood products picks up. Management mentioned laminate plants are facing challenges in Europe and customers prefer to add another supplier from outside Europe, which augers well for the Indian laminate industry. It expects double-digit volume growth in laminates to continue for the next few years and guided its domestic and export laminate revenue split to remain similar. Greenlam considers itself a branded export player from India (own distribution, warehouse, and employees in other regions). Its key competitors in export markets are big international players and local manufacturers of that region.

Management expects no change in the laminate selling price due to stable raw material costs. Owing to the Red Sea issue, shipments are taking 2-3 weeks longer for most of its export sales (US, Europe, and Middle-East markets), which has led to a deferment in recording of INR 0.3-0.4bn revenue in FY24. Management is confident of delivering a 55/15-16% gross/EBITDA margin in the laminate segment. Its laminate facility can run at 110% capacity utilisation (crossed this level in FY15), so capacity constraints won't be an issue. The company has space to undertake brownfield expansions in laminate at Prantij, Gujarat and Naidupeta, AP. The same can be undertaken as and when required and shall be completed within a short span to time. Prantij is currently operating at optimum utilisation (domestic-focused). The Naidupeta plant (commissioned in Q2FY24) operated at 42% utilisation (export-focused) and turned EBITDA positive in Q4FY24.

ADD

CMP (as on 21	INR 614	
Target Price		INR 625
NIFTY		23,501
KEY CHANGES	OLD	NEW
Rating	ADD	ADD
Price Target	INR 585	INR 625
EPS	FY25E	FY26E
revision %	0.0	0.1

KEY STOCK DATA

Bloomberg code	GRLM IN
No. of Shares (mn)	128
MCap (INR bn) / (\$ mn)	78/938
6m avg traded value (INR mn)	45
52 Week high / low	NR 662/388

STOCK PERFORMANCE (%)

	3M	6 M	12M
Absolute (%)	32.0	12.8	37.8
Relative (%)	25.7	3.9	16.3

SHAREHOLDING PATTERN (%)

	Dec-23	Mar-24
Promoters	50.98	50.98
FIs & Local MFs	15.54	15.56
FPIs	1.28	1.36
Public & Others	32.20	32.10
Pledged Shares	-	-

Source : BSE

Pledged shares as % of total shares

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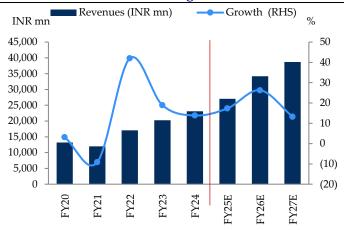
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- Ply segment ramping up: Greenlam entered the ply segment in Jun-23 with a capacity of 18.9mn SQM at Tamil Nadu by incurring a capex of INR 1.3bn (revenue potential INR 4bn). Ply plant operated at 23% utilisation in Q4FY24 by catering only to South India markets. Eventually, it aspires to be a pan-India ply player (entered Maharashtra market from Apr-24). To pass on increasing timber prices, the company plans to increase its ply price. Management expects it to turn EBITDA break-even in H2FY25, once capacity utilisation hits 50%. Hence, management expects a low EBITDA margin in FY25 and targets a 10-12% margin in FY27 at optimal utilisation. It has different sales teams for the ply and laminate segments. In future, it plans to become a pan-India player in this segment.
- Entry in a new segment—particle board: The greenfield particle board (292K CBM) is expected to be commissioned by Q3FY25, costing INR 8.75bn. At 45-50% capacity utilisation, this plant will hit EBITDA break-even. Management is targeting 50/70-75% capacity utilisation in FY26/27E and will operate at optimum utilisation in FY28. The revenue potential for the particle board plant at current prices is INR 7.5bn with prelam sales of more than 80%. The company plans to maximise pre-lam board sales. It expects 20-25% EBITDA margin at optimum utilisation. We expect the particle board segment to speed up the company's growth rates. However, it will dilute return ratios.
- Veneer and door segment performance to improve: Veneer is a niche segment, and the company believes it goes well with its other products. Ply and veneer have similar distribution networks. The door is a large segment; however, so far, the company has not been able to crack it. From Q3FY24, the door segment turned EBITDA positive. These segments continue to operate at low-capacity utilisation, so they won't need additional capital infusion. In FY24, capacity utilisation of veneer/door/floor was low at 34/16/12% respectively.
- Capex and debt: The company believes announced capex can generate 1.5x FY24 revenue INR 40-42bn (2/3rd from the laminate segment). As the ply and particle board segments will take time to ramp up, no major capex is expected in these segments for the next two years (except INR 2.5bn for ongoing particle board expansion in FY25). In the laminate segment, it has enough room to fulfil demand for at least four years through brownfield expansion. Last year, it bought a large 90acre land in UP for future expansion costing INR 0.25bn. This is agricultural land, and its conversion to industrial land will take time. Inventory days for the ply/particle board segment are lower compared to laminates. However, payable days for the ply/particle board segment too are lower compared to laminates. So, overall net working capital days are expected to remain stable at ~60 days. Management expects net debt to increase by ~INR 1bn in FY25 owing to ongoing particle board expansion (net debt won't exceed INR 9.5bn). We expect net debt/EBITDA to gradually reduce from an elevated level of 3.2x in FY24 to a comfortable level of 1.5x in FY27E, owing to lower Capex and ramp-up of plants in new segments.
- Laminate outlook positive, ply and particle board segments' ramp-up remains key monitorable: Management expects 20% consolidated revenue growth in FY25. We expect the company to outperform laminates industry growth and deliver strong margins in this segment. We expect an 11% revenue CAGR in the laminate segment during FY24-27E. Owing to entry into the new ply and particle board segments, we expect a strong 19% revenue CAGR during FY24-27E at the consolidated level. We estimate 25/28% EBITDA/APAT CAGRs for the same period. We like Greenlam for its leadership positioning in laminates. However, we are cautious of plant ramp-up in the new ply and particle board segments (large capacities added in a short period). We maintain our FY25/26 APAT estimates and introduce FY27 numbers. We are rolling forward our valuation to Sep-26E (vs Mar-26E currently) and maintaining our ADD rating with a revised TP of INR 625/sh (33x Sep-26E EPS).

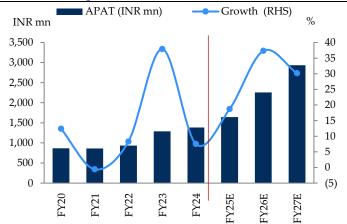
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We expect strong 19% revenue CAGR during FY24-27E owing to strong volume growth in laminates segment and contribution from new segments...



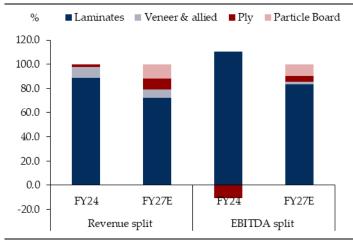
Source: Company, HSIE Research

APAT to grow strongly in line with margins (28% CAGR during FY24-27E)



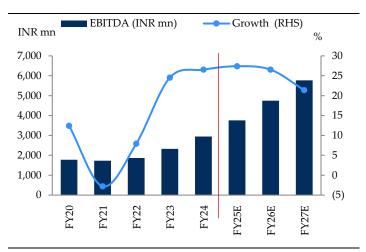
Source: Company, HSIE Research

New segment ply and particle board together are expected to contribute 21/14% in revenue/EBITDA mix in FY27E



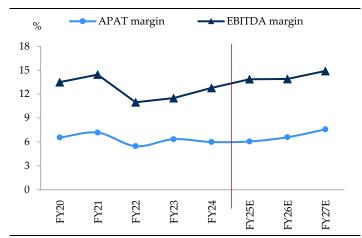
Source: Company, HSIE Research

...EBITDA to grow at 25% CAGR led by strong revenue growth and improvement in laminate segment margin



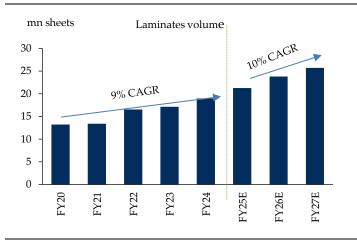
Source: Company, HSIE Research

Margins are expected to improve



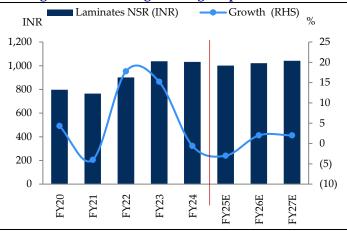
Source: Company, HSIE Research

Laminates sales volume are expected to grow at 10% CAGR during FY24-27E



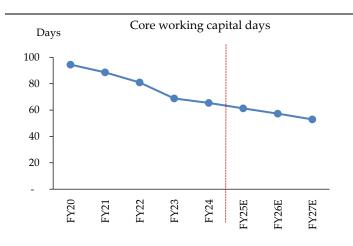


We expect no major change in laminates realisation during FY24-27E, owing to benign input cost...



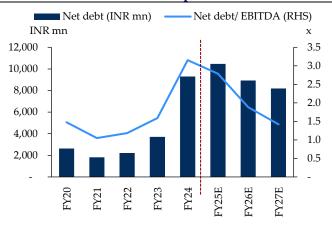
Source: Company, HSIE Research

The company is tightening its working capital cycle



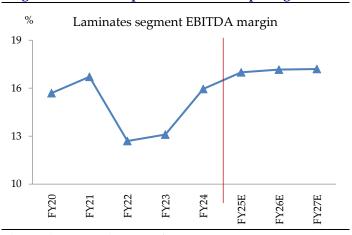
Source: Company, HSIE Research

In our view, net debt/EBITDA peaked out in FY24



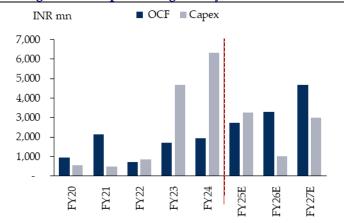
Source: Company, HSIE Research

...laminate segment margin will increase owing to higher value-added product sales and op-lev gain



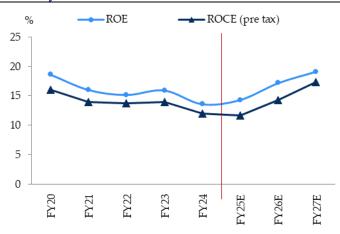
Source: Company, HSIE Research

Capex pace will slow down during FY26/27, so OCF will be higher than capex during these years



Source: Company, HSIE Research

Healthy return ratios





Key operational assumptions (consolidated)

Segmental performance	FY22	FY23	FY24	FY25E	FY26E	FY27E
Laminates and allied						
Sales volume (mn sheets)	16.5	17.1	19.0	21.2	23.8	25.7
Volume growth YoY %	23.5	3.6	10.7	12.0	12.0	8.0
NSR (INR)	941.5	1,081.3	1,075.2	1,044.3	1,064.3	1,084.7
YoY change %	18.3	14.9	-0.6	-2.9	1.9	1.9
Unit EBITDA (INR)	119.5	141.7	171.6	177.5	182.7	186.6
Revenue (INR mn)	15,563	18,523	20,397	22,187	25,326	27,877
YoY change %	46.1	19.0	10.1	8.8	14.1	10.1
EBITDA (INR mn)	1,976	2,427	3,255	3,771	4,347	4,795
YoY change %	10.9	22.8	34.1	15.9	15.3	10.3
OPM %	12.7	13.1	16.0	17.0	17.2	17.2
Veneers and allied						
Revenue (INR mn)	1,471	1,736	2,087	2,325	2,542	2,809
YoY change %	9.5	18.0	20.2	11.4	9.4	10.5
% of total revenues	8.6	8.6	9.0	8.6	7.4	7.3
EBITDA (INR mn)	-90	-87	-8	82	113	143
% of total EBITDA	-4.8	-3.7	-0.3	2.2	2.4	2.5
EBITDA margin %	-6.1	-5.0	-0.4	3.5	4.5	5.1
Plywood						
Revenue (INR mn)			579	1,909	2,949	3,459
YoY change %			NA	229.6	54.5	17.3
% of total revenues			2.5	7.1	8.6	8.9
EBITDA (INR mn)			-301	-71	188	252
% of total EBITDA			-10.2	-1.9	4.0	4.4
EBITDA margin %			-52.0	-3.7	6.4	7.3
Particle board						
Revenue (INR mn)				642	3,358	4,555
YoY change %				NA	422.7	35.7
% of total revenues				2.4	9.8	11.8
EBITDA (INR mn)				-29	101	575
% of total EBITDA				-0.8	2.1	10.0
EBITDA margin %				-4.5	3.0	12.6

Source: Company, HSIE Research. NA – not applicable. Plywood sales started in FY24, Particle board sales are expected to commence in FY25

Estimates revision summary (consolidated)

INR mn	FY25E	FY25E	Change	FY26E	FY26E	Change
	Old	Revised	%	Old	Revised	%
Net Sales	27,063	27,063	-	34,175	34,175	-
EBITDA	3,754	3,754	=	4,750	4,750	=
APAT	1,642	1,642	0.0	2,254	2,255	0.1



Financials

Consolidated Income Statement

YE Mar (INR mn)	FY22	FY23	FY24	FY25E	FY26E	FY27E
Revenues	17,034	20,260	23,063	27,063	34,175	38,700
Growth %	42.0	18.9	13.8	17.3	26.3	13.2
Raw Material	9,443	10,793	10,875	15,286	19,482	22,152
Power & Fuel	539	739	812	953	1,204	1,363
Freight Expense	322	390	429	503	635	719
Employee cost	2,594	3,139	4,257	5,108	6,130	7,356
Other Expenses	2,265	2,871	3,744	1,458	1,974	1,344
EBITDA	1,870	2,329	2,947	3,754	4,750	5,766
EBIDTA Margin (%)	11.0	11.5	12.8	13.9	13.9	14.9
EBITDA Growth %	7.9	24.5	26.5	27.4	26.5	21.4
Depreciation	585	632	871	1,183	1,415	1,485
EBIT	1,285	1,696	2,076	2,571	3,334	4,281
Other Income	73	180	217	110	120	126
Interest	141	235	443	520	544	594
PBT	1,217	1,641	1,849	2,161	2,910	3,812
Tax	286	361	469	519	655	877
Minority Int	(2)	(4)	(4)	-	-	-
RPAT	959	1,284	1,384	1,642	2,255	2,935
EO (Loss) / Profit (Net Of Tax)	(26)	-	-	-	-	-
APAT	933	1,284	1,384	1,642	2,255	2,935
APAT Growth (%)	8.3	37.6	7.5	18.7	37.3	30.1
AEPS	7.7	10.1	10.8	12.9	17.7	23.0
AEPS Growth %	8.3	30.8	7.5	18.7	37.3	30.1

Source: Company, HSIE Research

Consolidated Balance Sheet

YE Mar (INR mn)	FY22	FY23	FY24	FY25E	FY26E	FY27E
SOURCES OF FUNDS						
Share Capital	121	127	128	128	128	128
Reserves And Surplus	6,423	9,455	10,644	12,040	13,957	16,452
Total Equity	6,544	9,686	10,772	12,168	14,085	16,579
Long-term Debt	2,214	4,263	7,336	7,336	5,836	5,836
Short-term Debt	1,765	2,017	3,757	4,109	4,496	3,645
Total Debt	3,978	6,280	11,093	11,445	10,331	9,480
Deferred Tax Liability	88	92	61	61	61	61
Long-term Liab+ Provisions	103	111	137	149	163	178
TOTAL SOURCES OF FUNDS	10,720	16,065	22,059	23,820	24,637	26,296
APPLICATION OF FUNDS						
Net Block	4,675	5,060	9,864	17,931	17,016	17,530
Capital WIP	91	3,803	6,110	110	610	1,610
Goodwill	-	-	-	-	-	-
Other Non-current Assets	427	1,381	445	445	445	445
Total Non-current Investments	0	0	0	0	0	0
Total Non-current Assets	5,193	10,244	16,420	18,486	18,071	19,586
Inventories	5,034	5,135	6,091	6,495	7,860	8,514
Debtors	1,301	1,440	1,521	1,840	2,290	2,516
Cash and Cash Equivalents	1,765	2,579	1,802	981	1,396	1,294
Other Current Assets (& Loans/adv)	468	952	1,426	926	926	926
Total Current Assets	8,568	10,107	10,839	10,242	12,471	13,249
Creditors	2,558	2,753	3,479	3,789	4,785	5,418
Other Current Liabilities & Provns	483	1,533	1,720	1,120	1,120	1,120
Total Current Liabilities	3,041	4,286	5,200	4,909	5,905	6,538
Net Current Assets	5,528	5,821	5,640	5,333	6,566	6,711
TOTAL APPLICATION OF FUNDS	10,720	16,065	22,059	23,820	24,637	26,296



Consolidated Cash Flow

YE Mar (INR mn)	FY22	FY23	FY24	FY25E	FY26E	FY27E
Reported PBT	1,217	1,641	1,849	2,161	2,910	3,812
Non-operating & EO Items	(44)	(182)	(136)	(110)	(120)	(126)
Interest Expenses	141	235	443	520	544	594
Depreciation	585	632	871	1,183	1,415	1,485
Working Capital Change	(855)	(280)	(619)	(501)	(805)	(231)
Tax Paid	(333)	(353)	(471)	(519)	(655)	(877)
OPERATING CASH FLOW (a)	712	1,693	1,936	2,734	3,290	4,658
Capex	(854)	(4,660)	(6,332)	(3,250)	(1,000)	(3,000)
Free Cash Flow (FCF)	(143)	(2,967)	(4,396)	(516)	2,290	1,658
Investments	(543)	(813)	945	-	-	-
Non-operating Income	34	120	119	110	120	126
INVESTING CASH FLOW (b)	(1,363)	(5,352)	(5,267)	(3,140)	(880)	(2,874)
Debt Issuance/(Repaid)	877	2,088	4,107	352	(1,113)	(851)
Interest Expenses	(134)	(232)	(417)	(520)	(544)	(594)
FCFE	600	(1,111)	(705)	(684)	632	213
Share Capital Issuance	-	1,950	-	-	-	-
Dividend	(121)	(145)	(190)	(246)	(338)	(440)
FINANCING CASH FLOW (c)	622	3,661	3,500	(415)	(1,996)	(1,886)
NET CASH FLOW (a+b+c)	(29)	2	169	(821)	414	(102)
Closing Cash & Equivalents	1,222	1,767	2,747	981	1,396	1,294

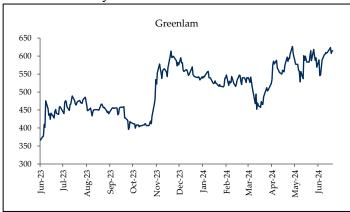
Source: Company, HSIE Research

Key Ratios

	FY22	FY23	FY24	FY25E	FY26E	FY27E
PROFITABILITY %						
EBITDA Margin	11.0	11.5	12.8	13.9	13.9	14.9
EBIT Margin	7.5	8.4	9.0	9.5	9.8	11.1
APAT Margin	5.5	6.4	6.0	6.1	6.6	7.6
RoE	15.2	16.0	13.6	14.3	17.2	19.1
RoIC (pre-tax)	15.6	18.3	17.4	13.9	14.7	18.6
RoCE (pre-tax)	13.7	14.0	12.0	11.7	14.3	17.3
EFFICIENCY						
Tax Rate %	23.5	21.7	25.4	24.0	22.5	23.0
Fixed Asset Turnover (x)	2.0	2.1	1.8	1.3	1.4	1.5
Inventory (days)	108	93	96	88	84	80
Debtors (days)	28	26	24	25	24	24
Other Current Assets (days)	19	42	30	18	15	13
Payables (days)	55	50	55	51	51	51
Other Current Liab & Provns (days)	13	30	29	17	14	12
Cash Conversion Cycle (days)	88	81	66	63	58	54
Net Debt/EBITDA (x)	1.2	1.6	3.2	2.8	1.9	1.4
Net D/E	0.3	0.4	0.9	0.9	0.6	0.5
Interest Coverage	9.1	7.2	4.7	4.9	6.1	7.2
PER SHARE DATA (Rs)						
EPS	7.7	10.1	10.8	12.9	17.7	23.0
CEPS	12.6	15.0	17.7	22.1	28.8	34.6
Dividend	1.2	1.5	1.7	1.9	2.7	3.5
Book Value	54.3	75.1	84.4	95.4	110.4	129.9
VALUATION						
P/E (x)	62.8	45.5	42.3	47.7	34.7	26.7
P/Cash EPS (x)	37.9	30.5	26.0	27.7	21.3	17.7
P/BV (x)	9.0	6.1	5.4	6.4	5.6	4.7
EV/EBITDA (x)	32.5	25.9	22.0	23.6	18.3	14.9
Dividend Yield (%)	0.2	0.2	0.3	0.3	0.4	0.6



1 Yr Price History



Rating Criteria

BUY: >+15% return potential
ADD: +5% to +15% return potential
REDUCE: -10% to +5% return potential
SELL: >10% Downside return potential



Disclosure:

We, Rajesh Ravi, MBA, Keshav Lahoti, CA & Riddhi Shah, MBA authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. SEBI conducted the inspection and based on their observations have issued advise/warning. The said observations have been complied with. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report.

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