Tata Motors | BUY

Key takeaways from Investor Day 2024

Tata Motors (TTMT) recently hosted its investor meet highlighting future strategy for domestic businesses. In the PV/EV business, the company plans to launch 5-6 new models over next 2 years across alternate powertrains. Investments in the EV business are expected to be INR 160-180bn over next 6 years, largely towards developing new products, powertrain, regulatory changes etc. Overall, TTMT targets 200bps market share gain in PV segment by FY26 led by these launches. In respect of CV business, industry is expected to grow by single-digit during FY25. TTMT is targeting strong double-digit EBITDA margin for its CV business and expects PV-EV business to be EBITDA breakeven (ex. PLI) in the medium-term. Net-cash position in domestic business drives comfort. We maintain BUY with unchanged with Mar'25 SoTP of INR 1,200 (standalone / JLR valued at 12x /3x EV/EBIDTA). Slowdown in key global markets remains a monitorable.

- Targets 18-20% market share for PVs and EBITDA breakeven for EVs: In the domestic PV business, TTMT plans to launch 5-6 new models (1-2 ICE and 4 EVs) over next 2 years starting with Curw (in FY25). Further, the company plans to introduce multiple new nameplates (incl. mid-cycle refreshes) during FY27-30 to cover ~80% of the addressable PV market by FY30 (currently covering 53%). Focus will be on differentiated product offerings across alternative powertrains (EVs, CNG, Petrol, Diesel). With these launches, TTMT is targeting for 16% / 18-20% market share by FY27 / FY30 (currently at 14%). In EV segment, TTMT's focus is on driving EV penetration (20% for industry and 30%+ for self by FY30) through a) expanding EV product portfolio, b) facilitating charging infrastructure, c) driving price parity for EVs (with ICE) and d) expanding EV-exclusive retail channel. Overall, the company targets ~10% EBITDA margin for its PV + EV business in the medium-term led by better mix, higher operating leverage, VAVE and other cost reduction initiatives. For its EV business, the company is targeting EBITDA breakeven by FY26. Capex for PV business is expected to remain steady at 6-8% of revenue and for EV business it is expected to be INR 160-180bn between FY25-30.
- Domestic CV remains healthy: The company expects domestic CV volumes to grow at 4-5% CAGR and total freight traffic to grow at 6-8% CAGR during FY24-29. Government spend on infrastructure development, sustained growth in GDP, steady fuel prices and vehicle scrappage policy are the positive catalyst expected to drive CV upcycle for longer period this time. Bus segment is witnessing strong demand from STUs and private operators (order backlog of 3k+ E-buses). In the HCV segment, TTMT has maintained its market share at c.54% during FY24. And, market share recovery is underway for ILMCV and SCV segments post taking corrective meaures. During the past 6 quarters, focus has been on improving realisation across segments (by 11%/7%/16%/9% for HCV/ILMCV/Bus/SCV) through value-selling and cost reduction efforts (on employee, variable and fixed marketing spends). Currently, the share of non-vehicle (spares and service) and international business (both are relatively higher margin businesses) stands at mid-teens and the company aspires to increase it to 20% in the medium-term. Overall, TTMT is targeting strong double-digit margins and generate healthy positive FCF going ahead.
- India business is now net-debt free; targets JLR to turn net-debt free in FY25: TTMT

JM FINANCIAL

Vivek Kumar vivek.kumar@jmfl.com | Tel: (91 22) 66303019

Ronak Mehta ronak.mehta@jmfl.com | Tel: (91 22) 66303125

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Recommendation and Price Target	
Current Reco.	BUY
Previous Reco.	BUY
Current Price Target (12M)	1,200
Upside/(Downside)	21.6%
Previous Price Target	1,200
Change	0.0%

Key Data – TTMT IN	
Current Market Price	INR987
Market cap (bn)	INR3,619.9/US\$43.3
Free Float	49%
Shares in issue (mn)	3,830.1
Diluted share (mn)	3,832.5
3-mon avg daily val (mn)	INR12,346.6/US\$147.7
52-week range	1,066/557
Sensex/Nifty	76,457/23,265
INR/US\$	83.6

Price Performance	е		
%	1M	6M	12M
Absolute	-5.7	36.9	75.5
Relative*	-10.4	24.6	44.0

* To the BSE Sensex

Financial Summary					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Net Sales	27,84,536	34,59,670	43,79,278	48,17,122	51,81,875
Sales Growth (%)	11.5	24.2	26.6	10.0	7.6
EBITDA	3,39,440	4,25,954	7,05,450	6,91,785	7,57,039
EBITDA Margin (%)	12.2	12.3	16.1	14.4	14.6
Adjusted Net Profit	-1,08,119	8,238	3,24,241	2,13,964	2,50,925
Diluted EPS (INR)	-28.2	2.2	84.6	55.8	65.5
Diluted EPS Growth (%)	0.0	0.0	3,833.6	-34.0	17.3
ROIC (%)	-0.1	3.0	28.8	16.1	17.1
ROE (%)	-21.7	1.8	49.8	22.6	21.8
P/E (x)	-34.4	451.5	11.5	17.4	14.8
P/B (x)	8.3	8.2	4.4	3.6	3.0
EV/EBITDA (x)	13.5	10.7	6.1	6.0	5.3
Dividend Yield (%)	0.0	0.0	0.6	0.5	0.7

Source: Company data, JM Financial. Note: Valuations as of 11/Jun/2024

JM Financial Research is also available on: Bloomberg - JMFR <GO>, Thomson Publisher & Reuters, S&P Capital IQ, FactSet and Visible Alpha

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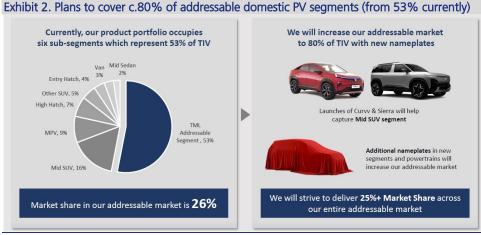
indicated that despite step-up in investments to INR 83bn (all-time high) during FY24, India business has delivered FCFs of INR 49bn led by reduction in WC and divestment of non-core assets. Net Debt (Auto) for India biz. currently stands at –ve INR10bn. Further, the company targets JLR to turn net-debt free during FY25 led by improved profitability, reduction in WC and strong FCF generation.

• Other points: 1) Demerger into PV and CV business is owing to limited synergies between the two. Expect NCLT approval in next 1 month. Demerger process is expected to complete 12 months post this approval. 2) TTMT is not investing on Hybrids as it believes PV industry to eventually transition towards EVs. However, if required, the company can evaluate Hybrids at a later stage. Currently, the company is able to comfortably meet CAFÉ 2 norms with its EVs+CNG portfolio. 3) Total PV capacity post addition of Sanand facility stands at 1mn+ units p.a. This facility commenced operation in Jan'24 and is currently producing 6-7k units/month which the company plans to ramp up to 13-14k units/month in the near-term. 4) CV export demand has not recovered post Covid esp. in few of the export markets like SAARC, Middle-East and Africa which are witnessing macro headwinds. 5) Capex for CV segment to remain steady at 2-4% of its revenue. 45-50% of this will be towards alternative and zero emission technologies (FCEV, LNG etc).

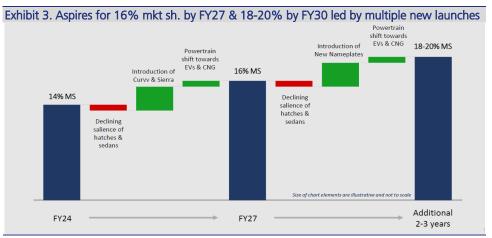
Key charts



Source: Company, JM Financial



Source: Company, JM Financial



Source: Company, JM Financial

Exhibit 4. Strategy for domestic PV/EV business **Survive** Revive **Thrive** FY20 to FY22 FY22 to FY24 FY25 onwards Reimagined portfolio with "New Portfolio expansion with focus on Continue to expand product portfolio to multi-powertrain strategy address 80% of market Incubated EV category in India Widest EV portfolio with dominant Invest in technologies, powertrains to 70%+ market share future proof the business Regained #3 position • 14% Market Share; 50k wholesales Aspiration to reach 18-20% share EBITDA +ve in ICE 10% EBIDTA, +ve FCF delivery in ICE EV EBITDA breakeven in FY26 Expanded network & strengthened channel health Capacity Expansion to 1mn+ units 10% EBIDTA, +ve FCF for consolidated PV + EV business by FY30

Source: Company, JM Financial

Exhibit 5. Domestic CV vols. to grow by single-digit in FY25; Upcycle to be longer this time

Total freight traffic (BTKM¹) % Growth CV TIV² K Units



Source: Company, JM Financial

	Parameter	Multiple (x)	EBITDA, Sales (INR bn)	Total value (INR bn)	Value / Share (INR)
JLR					
JLR	EV/EBITDA	3.0	543	1,629	425
CJLR (50% share)	EV/Sales	0.5	92	46	15
Total JLR enterprise value				1,674	440
Less: JLR net debt				78	20
JLR equity value				1,596	420
Domestic business enterprise value	EV/EBITDA	12	160	1,914	503
Less: Domestic automotive net debt				(10)	(2)
Domestic business equity value				1,924	505
Domestic PV EV business enterprise value				819	215
Sum of investments @ 25% discount (incl. s	stake in Tata Technolog	jies)		57	60
TTMT fair value				4,396	1,200

Source: JM Financial

Financial Tables (Consolidated)

Income Statement					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Net Sales	27,84,536	34,59,670	43,79,278	48,17,122	51,81,875
Sales Growth	11.5%	24.2%	26.6%	10.0%	7.6%
Other Operating Income	0	0	0	0	0
Total Revenue	27,84,536	34,59,670	43,79,278	48,17,122	51,81,875
Cost of Goods Sold/Op. Exp	18,08,858	22,64,696	27,27,557	30,18,407	32,45,235
Personnel Cost	3,08,085	3,36,547	4,24,866	4,17,805	4,40,876
Other Expenses	3,28,152	4,32,472	5,21,405	6,89,124	7,38,725
EBITDA	3,39,440	4,25,954	7,05,450	6,91,785	7,57,039
EBITDA Margin	12.2%	12.3%	16.1%	14.4%	14.6%
EBITDA Growth	-9.5%	25.5%	65.6%	-1.9%	9.4%
Depn. & Amort.	3,40,452	3,55,223	3,82,289	4,07,818	4,43,290
EBIT	-1,011	70,731	3,23,161	2,83,967	3,13,749
Other Income	30,536	46,332	59,499	66,639	74,636
Finance Cost	93,263	1,02,392	99,858	75,947	66,947
PBT before Excep. & Forex	-63,738	14,670	2,82,803	2,74,659	3,21,438
Excep. & Forex Inc./Loss(-)	0	0	0	0	0
PBT	-63,738	14,670	2,82,803	2,74,659	3,21,438
Taxes	42,313	7,041	-38,516	64,545	75,538
Extraordinary Inc./Loss(-)	-6,296	15,905	-10,250	0	0
Assoc. Profit/Min. Int.(-)	2,068	-608	-2,921	-3,849	-5,025
Reported Net Profit	-1,14,415	24,143	3,13,991	2,13,964	2,50,925
Adjusted Net Profit	-1,08,119	8,238	3,24,241	2,13,964	2,50,925
Net Margin	-3.9%	0.2%	7.4%	4.4%	4.8%
Diluted Share Cap. (mn)	3,829.0	3,830.1	3,832.5	3,832.5	3,832.5
Diluted EPS (INR)	-28.2	2.2	84.6	55.8	65.5
Diluted EPS Growth	0.0%	0.0%	3,833.6%	-34.0%	17.3%
Total Dividend + Tax	0	0	26,535	22,113	30,958
Dividend Per Share (INR)	0.0	0.0	6.0	5.0	7.0

Balance Sheet					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Shareholders' Fund	4,45,612	4,53,218	8,49,180	10,41,031	12,60,998
Share Capital	7,658	7,660	7,665	7,665	7,665
Reserves & Surplus	4,37,954	4,45,558	8,41,515	10,33,366	12,53,333
Preference Share Capital	0	0	0	0	0
Minority Interest	42,711	72,777	81,759	86,447	91,838
Total Loans	14,64,490	13,41,134	10,72,625	9,52,625	8,32,625
Def. Tax Liab. / Assets (-)	-23,124	-37,777	-1,19,557	-1,19,557	-1,19,557
Total - Equity & Liab.	19,29,688	18,29,352	18,84,008	19,60,547	20,65,905
Net Fixed Assets	14,82,994	14,55,137	15,61,236	16,53,797	17,24,985
Gross Fixed Assets	32,91,386	34,71,899	36,36,460	41,70,245	45,45,157
Intangible Assets	0	0	0	0	0
Less: Depn. & Amort.	19,10,903	21,59,507	24,32,208	27,24,960	30,47,429
Capital WIP	1,02,511	1,42,745	3,56,984	2,08,512	2,27,258
Investments	2,93,795	2,63,792	2,29,711	2,38,429	2,48,018
Current Assets	14,90,702	15,90,039	17,84,702	19,21,841	21,14,287
Inventories	3,52,403	4,07,554	4,77,883	5,27,904	5,67,877
Sundry Debtors	3,45,375	3,91,553	4,10,213	4,61,916	4,96,892
Cash & Bank Balances	4,06,692	3,70,156	4,58,067	4,50,489	5,20,692
Loans & Advances	3,78,160	4,12,371	4,29,937	4,72,931	5,20,224
Other Current Assets	8,072	8,406	8,603	8,603	8,603
Current Liab. & Prov.	13,37,802	14,79,615	16,91,642	18,53,520	20,21,385
Current Liabilities	5,99,704	7,20,558	9,39,785	10,17,206	10,91,055
Provisions & Others	7,38,098	7,59,057	7,51,857	8,36,314	9,30,329
Net Current Assets	1,52,900	1,10,424	93,061	68,321	92,902
Total – Assets	19,29,689	18,29,352	18,84,008	19,60,547	20,65,905

Source: Company, JM Financial

Source: Company, JM Financial

Cash Flow Statement					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Profit before Tax	-63,738	14,670	2,82,803	2,74,659	3,21,438
Depn. & Amort.	3,40,452	3,55,223	3,82,289	4,07,818	4,43,290
Net Interest Exp. / Inc. (-)	93,263	1,02,392	99,858	75,947	66,947
Inc (-) / Dec in WCap.	-3,36,986	44,983	1,51,322	17,161	45,622
Others	18,612	46,580	1,654	8,538	10,416
Taxes Paid	-42,313	-7,041	38,516	-64,545	-75,538
Operating Cash Flow	9,290	5,56,808	9,56,441	7,19,578	8,12,175
Capex	-2,34,767	-3,27,366	-4,88,388	-5,00,379	-5,14,478
Free Cash Flow	-2,25,477	2,29,442	4,68,053	2,19,199	2,97,697
Inc (-) / Dec in Investments	-11,012	-8,705	-11,770	-8,718	-9,590
Others	-93,263	-1,02,392	-99,858	-75,947	-66,947
Investing Cash Flow	-3,39,043	-4,38,464	-6,00,016	-5,85,043	-5,91,014
Inc / Dec (-) in Capital	0	2	5	0	0
Dividend + Tax thereon	0	0	-26,535	-22,113	-30,958
Inc / Dec (-) in Loans	2,54,474	-1,23,356	-2,68,509	-1,20,000	-1,20,000
Others	14,045	-31,526	26,526	0	0
Financing Cash Flow	2,68,519	-1,54,880	-2,68,514	-1,42,113	-1,50,958
Inc / Dec (-) in Cash	-61,233	-36,536	87,911	-7,578	70,203
Opening Cash Balance	4,67,925	4,06,692	3,70,156	4,58,067	4,50,489
Closing Cash Balance	4,06,691	3,70,156	4,58,067	4,50,489	5,20,692

Dupont Analysis					
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Net Margin	-3.9%	0.2%	7.4%	4.4%	4.8%
Asset Turnover (x)	1.5	1.8	2.3	2.4	2.4
Leverage Factor (x)	3.7	4.2	3.0	2.2	1.9
RoE	-21.7%	1.8%	49.8%	22.6%	21.8%

Key Ratios					
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
BV/Share (INR)	116.4	118.3	221.6	271.6	329.0
ROIC	-0.1%	3.0%	28.8%	16.1%	17.1%
ROE	-21.7%	1.8%	49.8%	22.6%	21.8%
Net Debt/Equity (x)	1.9	1.7	0.6	0.3	0.1
P/E (x)	-34.4	451.5	11.5	17.4	14.8
P/B (x)	8.3	8.2	4.4	3.6	3.0
EV/EBITDA (x)	13.5	10.7	6.1	6.0	5.3
EV/Sales (x)	1.6	1.3	1.0	0.9	0.8
Debtor days	45	41	34	35	35
Inventory days	46	43	40	40	40
Creditor days	90	87	93	90	90

Source: Company, JM Financial

Source: Company, JM Financial

Date	Recommendation	Target Price	% Chg.
13-Apr-20	Buy	120	
16-Jun-20	Buy	120	0.0
2-Aug-20	Buy	125	4.2
28-Oct-20	Buy	170	36.0
31-Jan-21	Buy	320	88.2
28-Feb-21	Buy	350	9.4
19-May-21	Buy	365	4.3
27-Jul-21	Buy	365	0.0
13-Oct-21	Buy	525	43.8
2-Nov-21	Buy	525	0.0
31-Jan-22	Buy	600	14.3
13-May-22	Buy	585	-2.5
28-Jul-22	Buy	550	-6.0
9-Nov-22	Buy	550	0.0
26-Jan-23	Buy	575	4.5
14-May-23	Buy	625	8.7
7-Jun-23	Buy	625	0.0
26-Jul-23	Buy	730	16.8
4-Feb-24	Buy	1,000	37.0
12-May-24	Buy	1,200	20.0



APPENDIX I

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Corporate Identity Number: U67100MH2017PLC296081

Member of BSE Ltd. and National Stock Exchange of India Ltd.

SEBI Registration Nos.: Stock Broker - INZ000163434, Research Analyst - INH000000610

Registered Office: 7th Floor, Cnergy, Appasaheb Marathe Marg, Prabhadevi, Mumbai 400 025, India.

Board: +9122 6630 3030 | Fax: +91 22 6630 3488 | Email: jmfinancial.research@jmfl.com | www.jmfl.com Compliance Officer: Mr. Sahil Salastekar | Tel: +91 22 6224 1073 | Email: sahil.salastekar@jmfl.com

Grievance officer: Mr. Sahil Salastekar | Tel: +91 22 6224 1073 | Email: instcompliance@jmfl.com

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Rating	Meaning
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Hold	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.
Sell	Price expected to move downwards by more than 10% from the current market price over the next twelve months.

^{*} REIT refers to Real Estate Investment Trusts.

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